

NORTH BIG HORN HOSPITAL DISTRICT

LOVELL, WYOMING

2016-2017 BUDGET

**North Big Horn Hospital District
Budgeted Income Statement
For Year Ending June 2017**

	Actual 2015	Actual 2016	Projected 2017	\$ Variance	% Variance
OPERATING REVENUE					
PATIENT SERVICE REVENUE					
INPATIENT REVENUE	3,905,746	4,316,339	4,573,914	257,575	6%
OUTPATIENT REVENUE	9,029,014	9,631,910	10,212,218	580,308	6%
LONG TERM CARE CLINIC	5,460,241	5,840,191	6,018,022	177,831	3%
	1,805,907	2,253,700	2,525,567	271,867	11%
TOTAL PATIENT SERVICE REVENUE	20,200,908	22,042,140	23,329,721	1,287,581	6%
BAD DEBT					
	766,165	1,113,859	1,147,275	33,416	3%
CHARITY CARE					
	500,696	(42,569)	318,449	361,018	113%
CONTRACTUAL ADJ					
	3,894,486	5,217,781	5,571,384	353,603	6%
NET PATIENT SERVICE REVENUE	15,039,561	15,753,069	16,292,613	539,544	3%
OPERATING EXPENSES					
SALARIES	9,068,591	9,504,135	10,045,183	541,048	5%
BENEFITS	2,002,758	2,265,483	2,374,038	108,555	5%
OTHER PROFESSIONAL FEES	1,999,853	2,121,752	2,195,998	74,246	3%
SUPPLIES	1,343,365	1,559,377	1,538,796	(20,581)	-1%
REPAIRS AND MAINTENANCE	86,383	122,959	125,308	2,349	2%
PROMOTIONAL	64,136	71,968	72,870	902	1%
EDUCATION AND TRAVEL	107,106	86,136	88,458	2,322	3%
RENTS AND LEASES	3,852	3,848	3,925	77	2%
UTILITIES	322,768	316,588	326,126	9,538	3%
INTEREST	6,193	3,774	3,849	75	2%
INSURANCE	185,409	192,299	196,189	3,890	2%
DEPRECIATION	726,018	741,506	873,046	131,540	15%
OTHER EXPENSES	135,309	144,293	168,201	23,908	14%
TOTAL OPERATING EXPENSES	(16,051,741)	(17,134,118)	(18,011,987)	960,144	5%
NONOPERATING REVENUE					
GRANTS	154,573	509,998	152,968	357,030	233%
INTEREST INCOME	12,559	23,761	23,761	0	0%
OTHER INCOME	24,816	5,789	353,900	348,111	98%
DISPOSAL OF PLAN	(100)	(873)	0	(873)	0%
TOTAL NON-OPERATING REVENUE	192,048	540,421	530,629	9,792	2%
OTHER REVENUE	1,495,624	1,396,425	1,323,603	(72,822)	6%
EXCESS OF REVENUE OVER EXPENSES	675,492	555,797	134,858	503,214	

North Big Horn Hospital District
 Budgeted Income Statement
 For Year Ending June 2017

	Actual 2015	Annualized 2016	Projected 2017	\$ Variance	% Variance
OPERATING REVENUE					
PATIENT SERVICE REVENUE					
ROUTINE SERVICES	2,800,310	2,949,622	3,118,933	169,311	5%
AMBULANCE	707,286	777,425	816,556	39,131	5%
EMERGENCY ROOM	1,147,956	1,323,764	1,390,048	66,284	5%
ASSISTED LIVING	134,964	131,443	138,013	6,570	5%
LTC CARE CENTER	5,325,277	5,708,748	5,880,009	171,261	3%
OPERATING ROOM	182,499	173,949	182,982	9,033	5%
RECOVERY ROOM	13,192	15,352	16,136	784	5%
ANESTHESIA	101,277	83,388	87,648	4,260	5%
RADIOLOGY	1,897,137	2,075,142	2,180,740	105,598	5%
LAB	2,043,105	2,209,058	2,322,340	113,282	5%
EKG	204,843	154,762	162,610	7,848	5%
REFERENCE LAB	17,589	109,577	115,095	5,518	5%
OCCUPATIONAL THERAPY	213,682	201,652	212,602	10,950	5%
RESPIRATORY THERAPY	113,955	99,463	104,942	5,479	5%
PHYSICAL THERAPY	776,266	828,763	871,325	42,562	5%
SPEECH THERAPY	6,538	6,563	6,895	332	5%
NUTRITION THERAPY	10,746	7,352	7,723	371	5%
CARDIAC REHAB	56,786	56,421	59,245	2,824	5%
DURABLE MEDICAL EQUIPMENT	319,980	392,162	411,771	19,609	5%
MATERIALS	829,272	812,361	856,845	44,484	5%
PHARMACY	987,201	1,167,791	1,231,916	64,125	5%
EDUCATION	4,980	18,683	19,617	934	5%
CLINIC	2,302,617	2,715,012	3,085,730	370,718	12%
MOBILE MEDICAL UNIT	3,450	23,687	50,000	26,313	53%
TOTAL PATIENT SERVICE REVENUE	20,200,908	22,042,140	23,329,721	1,287,581	6%
BAD DEBT	766,165	1,113,859	1,147,275	33,416	3%
CHARITY CARE	500,696	(42,569)	318,449	361,018	113%
CONTRACTUAL ADJ	3,894,486	5,217,781	5,571,384	353,603	6%
NET PATIENT SERVICE REVENUE	15,039,561	15,753,069	16,292,613	539,544	3%
OPERATING EXPENSES					
NURSING ADMINISTRATION HOSPITAL	150,083	155,524	\$161,608	6,084	4%
NURSING ADMINISTRATION CARE CENTER	124,018	132,894	\$141,950	9,056	6%
DIETARY	892,283	890,949	\$900,637	9,688	1%
DISCHARGE PLANNING	83,874	86,897	\$80,919	(5,978)	-7%
ROUTINE SERVICES	1,160,141	1,278,281	\$1,290,159	11,878	1%
AMBULANCE	593,404	660,834	\$654,118	(6,716)	-1%
EMERGENCY ROOM	202,161	245,783	\$242,898	3,607	1%
ASSISTED LIVING	77,260	81,384	\$82,290	906	1%
CARE CENTER	3,138,431	3,179,840	\$3,189,915	10,075	0%
OPERATING ROOM	73,404	123,783	\$124,848	1,065	1%
RECOVERY	0	0	\$0	0	
ANESTHESIA	42,283	39,436	\$40,617	1,181	3%
RADIOLOGY	844,891	764,747	\$785,070	20,323	3%
LAB	671,388	767,984	\$796,946	28,962	4%
EKG	29,323	19,514	\$19,947	433	2%
REFERENCE LAB	6,027	4,667	\$4,806	139	3%

OCCUPATIONAL THERAPY	125,067	111,330	\$114,663	3,333	3%
RESPIRATORY THERAPY	154,869	153,973	\$162,000	8,027	5%
PHYSICAL THERAPY	444,874	463,397	\$477,271	13,874	3%
SPEECH THERAPY	5,230	4,912	\$5,061	149	3%
NUTRITION THERAPY	2,891	63,187	\$59,774	(3,413)	-6%
CARDIAC REHAB	20,930	21,232	\$21,820	588	3%
DURABLE MEDICAL EQUIPMENT	77,373	76,228	\$78,373	2,145	3%
MATERIALS	201,787	222,039	\$224,603	2,564	1%
PHARMACY	468,957	637,762	\$655,699	17,937	3%
QUALITY	209,533	202,332	\$207,957	5,625	3%
EDUCATION	94,022	152,369	\$156,896	4,527	3%
HOUSEKEEPING	419,469	466,740	\$459,060	(7,680)	-2%
LAUNDRY	82,466	72,719	\$74,569	1,850	2%
PLANT OPERATIONS	651,150	672,452	\$690,493	18,041	3%
CLINIC	1,826,631	1,966,778	\$2,448,293	481,515	20%
FISCAL SERVICES	303,495	411,688	\$413,053	1,365	0%
PATIENT ACCOUNTS HOSPITAL	526,563	590,838	\$617,754	26,916	4%
INFORMATION SYSTEMS	215,609	237,538	\$404,605	167,067	41%
LEAN SIX SIGMA	0	94,181	\$97,176	2,995	3%
HOSPITAL PREPAREDNESS	0	246	\$253	7	3%
ADMINISTRATION	1,161,817	1,024,290	\$1,104,545	80,255	7%
MARKETING	106,526	127,845	\$127,006	(839)	-1%
HUMAN RESOURCES	209,911	228,500	\$228,407	(93)	0%
MEDICAL RECORDS	268,046	279,867	\$289,684	9,817	3%
INFECTION CONTROL	50,333	38,551	\$39,680	1,129	3%
SOCIAL SERVICES	79,069	79,353	\$82,193	2,840	3%
ACTIVITIES	130,737	119,761	\$122,585	2,824	2%
PATIENT ACCOUNTS CARE CENTER	36,911	41,483	\$42,513	1,030	2%
MOBILE MEDICAL UNIT	57,366	94,209	\$89,994	(4,215)	-5%
TOTAL OPERATING EXPENSES	(16,051,741)	(17,134,193)	(18,011,987)	960,146	5%
NONOPERATING REVENUE					
GRANTS	154,573	509,998	152,968	357,030	233%
INTEREST INCOME	12,559	23,761	23,761	0	0%
OTHER INCOME	24,816	5,789	353,900	348,111	98%
DISPOSAL OF PLAN	(100)	(873)	0	(873)	0%
TOTAL NON-OPERATING REVENUE	192,048	540,421	530,629	9,692	2%
OTHER REVENUE	1,495,624	1,396,425	1,323,603	72,822	6%
EXCESS OF REVENUE OVER EXPENSES	675,492	555,722	134,858	503,214	

North Big Horn Hospital
Cash Budget

Beginning Balance	2,564,100.00
Accounts Receivable	<u>16,836,478.00</u>
	19,400,578.00
Cash Disbursements	-17,138,941.03
Accounts Payable	-388,026.00
Capital Expenditures	-350,000.00
Carpet Care Center	-74,852.00
Windows	-48,420.00
Scope	<u>-92,122.08</u>
	-18,092,361.11
Loan Repayment	<u>393,716.64</u>
	<u><u>914,500.25</u></u>

STATEMENT OF BORROWING CAPACITY
(Hospital Districts Only)
At Beginning of Fiscal Period

Current Assessed Valuation	\$ 127,885,286.00
Debt Limit 2% of Assessed Valuation (W.C. 16-5) (Hospital Districts 5% per W.S. 35-2-415)	\$ 6,394,264.30
General Obligation Bonds	\$ 2,000,000.00
Less Balance in Bond Sinking Fund	
Net Debt	\$ 2,000,000.00
Legal Debt Margin	\$ 4,394,264.30

North Big Horn Hospital
FY2017

DEPARTMENT	Current	Requested Total 2017
Nursing Admin.	1.00	1.00
Acute & Swing Bed		-
<i>Supervisor</i>		-
<i>EMT's</i>		-
<i>RN's</i>	9.60	9.60
<i>LPN's</i>	1.00	1.00
<i>C.N.A.'s</i>	4.45	4.45
<i>Ward Clerk</i>	-	-
ER		-
<i>Supervisor</i>	1.00	1.00
<i>RN's</i>	1.70	1.70
<i>LPN'S</i>	-	-
<i>C.N.A.'s</i>	-	-
Total Nursing	18.75	18.75
Discharge Planning	0.75	0.75
Ambulance		-
<i>Paramedic</i>	1.00	1.00
<i>EMT's</i>	8.00	8.00
<i>Supervisor</i>	1.00	1.00
Total Ambulance	10.00	10.00
Quality	1.90	1.90
OR: <i>RN's</i>	0.35	0.35
Radiology	4.60	4.60
Laboratory	5.32	5.32
Respiratory Therapy	2.00	2.00
Cardiac Rehab: Tech	0.50	0.50
Materials Mgmt.	1.75	1.75
Pharmacy-RN	1.00	1.00
Pharmacy-Ward Clerk	0.20	0.20
Total Pharmacy	1.20	1.20
Health Information	4.00	4.00

North Big Horn Hospital
FY2017

DEPARTMENT	Current		
Clinic-Ken	1.00		1.00
Clinic-Dr. Caldwell	1.00		1.00
Clinic-Shelby	1.00		1.00
Clinic-Dr. Fitzsimmons	1.00		1.00
Clinic - Dr. Jay	1.00		1.00
Clinic-ER Jack	1.00		1.00
Clinic-Lisa	1.00		1.00
Clinic ER	-	1	1.00
Clinic-Nursing	-		-
RN's			6.50
LPN's	-		-
C.N.A.'s	-		-
Clinic-Clerical	4.80		4.80
Mobile Medical Unit	0.40		0.40
Total Clinic	18.70		18.70
			-
Dietary	14.80		14.80
Nutrition Therapy	1.00		1.00
			-
Housekeeping	12.25	1.00	13.25
Laundry	2.25		2.25
			-
Total HK/Laundry	14.50		15.50
			-
Plant	4.40		4.40
			-
Fiscal Services	2.75		2.75
			-
Business Office	9.30	1.00	10.30
Business Office-CC	0.75		0.75
			-
Total Business Office	10.05		10.05
			-
Information Services	2.00		2.00
			-
Administration	1.50		1.50
Lean Six Sigma	1.00		1.00
Marketing	1.00		1.00
			-
Human Resources	2.40		2.40
Education	1.00		1.00
Care Center:			-
Nursing Admin.	1.00		1.00
Infection Control	0.50		0.50
EA Guide	1.00		1.00
RN's	17.50		17.50
LPN's	-		-
C.N.A.'s	39.71		39.71
Ward Clerks	1.55		1.55
Assisted Living	2.00		2.00
Total Care Center	63.26		63.26
Social Services	1.00		1.00
Activities	4.00		4.00
			-
			-
TOTAL	194.48	3.00	197.48

Service Stats

	<u>FY16</u> <u>Total</u>	<u>FY17</u> <u>Budget</u>	<u>Variance</u>
OT SERVICES	2326	2349	23
RT SERVICES	1112	1123	11
RT Home Services	2042	2062	20
PT Services	10708	10815	107
Speech Therapy	33	33	0
Nutritional Therapy	147	148	1
IV Therapy, Injct., Blood Trans.	787	795	8
EKG's OP	670	677	7
EKG's IP	84	85	1
PAD Tests	17	17	0
CARDIAC REHAB	255	258	3
AMBULANCE TRANS	446	450	4
Total	18627	18813	186

ANCILLARY & DIAGNOSTIC VOLUMES

	<u>FY16</u> <u>Total</u>	<u>FY17</u> <u>Budget</u>	<u>Variance</u>
OP LAB TESTS	21327	21540	213
IP LAB TESTS	3602	3638	36
Lab Health Fair	271	274	3
Employee Liplds	28	28	0
MAMMOGRAMS	415	419	4
OP X-RAYS	2629	2655	26
IP X-RAYS	161	163	2
Contrast	255	257	3
CT Scans	731	738	7
Bone Density Study	0	0	0
Cardiograms	55	56	1
Ultrasonounds	518	523	5
Total	29991.95	30292	300

Supplies Issued	12213	12335	122
Drugs Issued	46934	47403	469

Provider Stats

TOTAL

Clinic-Mary Freund	1104	1115	11
Clinic-Ken Ferbrache	1958	1978	20
Clinic-Dr. Caldwell	1885	1904	19
Clinic-Dr. Fitzsimmons	1550	1566	16
Clinic-Jack Carpenter	717	724	7
Clinic-Dr Jay	1532	1547	15
Clinic- Shelby	1845	1863	18
Clinic- Lisa	235	237	2
Clinic-Other	0	0	0
RHC Visiting Nurse Pro.	904	913	9
Nurse Visit (Injections)	720	727	7
NH & SB Visits-Mary	191	193	2
NH & SB Visits-Ken	51	52	1
NH & SB Visits-Dr. Caldwell	255	258	3
NH & SB Visits-Dr. Fitzsimmons	246	248	2
NH & SB Visits-Jack	2	2	0
NH & SB Visits-Dr Jay	133	134	1
NH & SB Visits-Shelby	39	39	0
NH & SB Visits-Lisa	35	35	0
TOTAL RHC VISITS	13402	13536	134

Surgeries/Procdrs	90	91	1
Procedures & Assist Dr. Bracket	0	0	0
Surgery Assist Jack	6	6	0
Surgery Assist Ken	3	3	0

ER Visits-Ken Ferbrache	301	304	3
ER Visits-Dr. Caldwell	258	261	3
ER Visits-Dr. Fitzsimmons	266	269	3
ER Visits-Jack	629	635	6
ER Visits-Dr Jay	254	257	3
ER Visits-Shelby	260	263	3
ER Visits-Lisa	0	0	0
TOTAL ER PROVIDER VISITS	1968	1988	20

Stres/Hol/EKG/CardEvtnt-Mary	15	15	0
Stres/Hol/EKG /CardEvtnt-Ken	222	224	2
Stres/Hol/EKG CardEvtnt-Dr. C	121	122	1
Stres/Hol/EKG /CardEvtnt-Dr. Fitzsimmons	104	105	1
Stres/Hol/EKG /CardEvtnt-Jack	91	92	1
Stres/Hol/EKG /CardEvtnt-Shelby	94	95	1
Stres/Hol/EKG /CardEvtnt- Dr Jay	78	79	1
Stres/Hol/EKG /CardEvtnt- Lisa	2	2	0
Stres/Hol/EKG CardEvtnt-Other	26	26	0
TOTAL STRESS/HOLTER/EKG	753	761	8

IP Hosp Visits-Mary	0	0	0
IP Hosp Visits-Ken	237	239	2
IP Hosp Visits-Dr Caldwell	220	222	2
IP Hosp Visits-Dr. Fitzsimmons	128	129	1
IP Hosp Visits-Jack	170	172	2
IP Hosp Visits-Dr Jay	147	148	1
IP Hosp Visits-Shelby	119	120	1
TOTAL IP PROVIDER VISITS	1021	1031	10

Service Stats

	<u>FY16</u> <u>Total</u>	<u>FY17</u> <u>Budget</u>	<u>Variance</u>	<u>FY2016</u> <u>Average</u> <u>Daily Census</u>	<u>FY2017</u> <u>Avergae</u> <u>Daily Cens</u>
IP ACUTE ADMISSION	265	268	3	1.93	1.95
SWB ADMISSION	88	89	1	3	3.03
OBSERVATION	160	162	2		
CARE CENTER	72	74	2	74.65	76.89

FY16
Total

FY17
Budget

Variance

Observation Visits-Ken	40	40	0
Observation Visits-Dr Caldwell	57	58	1
Observation Visits-Dr. Fitzsimmons	49	49	0
	0	0	0
Observation Visits-Jack	66	67	1
Observation Visits-Dr Jay	40	40	0
Observation Visits-Lisa	2	2	0
Observation Visits-Other	0	0	0
TOTAL OBSERVATION VISITS	298	301	3
Total	17451	17626	1253

RESOLUTION TO PROVIDE INCOME NECESSARY TO FINANCE BUDGET

WHEREAS, on the 19th day of July 2016 the Board of Directors of North Big Horn Hospital District adopted a budget for the 2016-2017 fiscal year ending June 30, 2017, calling for the following appropriations:

General Fund	\$ 19,400,578.00
Bond Fund	\$ -
Total	\$ 19,400,578.00

And, WHEREAS, after deducting all available cash and estimated revenue, it is necessary that the following amounts be raised by general taxation, and in order to raise such sums of money, it is necessary that levies be made for the fiscal year ending June 30, 2017, as shown opposite each fund, amounts to be raised by taxes:

Tax Requirement	\$ 800,000.00
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NOW BE IT RESOLVED BY THE Board of Directors of North Big Horn Hospital District that the foregoing levies be made for the fiscal year ending June 30, 2017.

DATED this 19th day of July, 2017.

BOARD OF DIRECTORS NORTH BIG HORN HOSPITAL DISTRICT

Bret Crosby
Mary Matthews
Linda Neville
Bruce Wacker
Chad Lindsay
Bill Bamp
Don Minchow

Attest: Mary Matthews
Board Secretary